

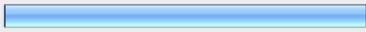
SURVEY ADDENDUM

After analyzing the results of the public survey for the *Community Assessment*, over 200 additional Mandan residents responded to the survey. The information included in the *Community Assessment* leveraged 660 responses. This *Addendum* report includes the results from 870 responses. The tenor of overall responses and community opinions did not change markedly after factoring in the additional responses. While some ratings changed percentage-wise and certain rankings were slightly altered, the overall conclusions gleaned from respondents were similar between the *Assessment* and the *Addendum*.

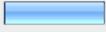
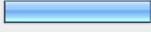
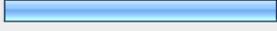
The updated results are below.

Respondent Information:

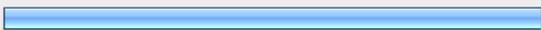
1. Do you live within the City of Mandan's corporate limits?

	Response Percent
Yes 	64.3%
No 	33.3%
Don't Know 	2.3%

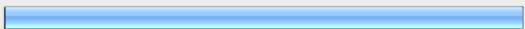
2. What is your age?

	Response Percent
Less than 18 years of age 	1.0%
18-24 years of age 	3.8%
25-34 years of age 	17.3%
35-44 years of age 	25.6%
45-64 years of age 	47.9%
Over 65 years of age 	4.4%

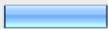
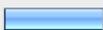
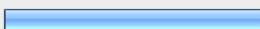
3. What is your race/ethnicity?

	Response Percent
Caucasian 	94.9%
African-American 	0.3%
Hispanic or Latino 	0.2%
Asian-American 	0.2%
Native American 	0.3%
Two or more races 	0.6%
I choose not to answer 	2.4%
Other (please specify) 	0.9%

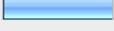
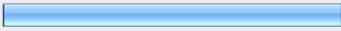
4. What is your employment status?

	Response Percent
Employed 	92.1%
Unemployed, looking for work 	0.5%
Unemployed, not looking for work 	1.4%
Active military service 	0.1%
Student 	1.8%
Retired 	4.1%

5. How long have you worked at your current place of employment?

	Response Percent
Less than one year 	6.6%
1 - 3 years 	17.8%
4 - 5 years 	12.6%
6 - 10 years 	17.2%
10 years+ 	45.5%
Doesn't apply to me 	0.4%

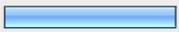
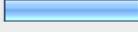
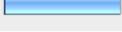
6. What is your role in your company or organization?

	Response Percent
Entrepreneur or Small Business Owner 	10.5%
President/CEO/Vice-President/Director/Other Officer 	10.8%
Manager/Department Head 	19.0%
Human Resources/Personnel Dept. 	1.8%
Staff/Other 	60.1%

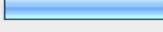
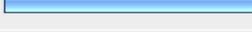
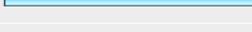
7. How would you characterize your company or organization's type of business?

	Response Percent
Administrative services and waste services	0.0%
Agriculture 	4.3%
Arts, entertainment, and recreation 	1.5%
Construction 	4.9%
Education services 	11.9%
Health care services 	3.7%
Hospitality (Accommodation and food services) 	2.4%
Finance and insurance 	14.7%
Government 	14.1%
Information (media, publishing, broadcasting, data processing) 	2.8%
Manufacturing 	3.7%
Non-Profit 	5.2%
Professional and technical services (legal, accounting, engineering, design, scientific research, advertising, computer services) 	9.2%
Real estate 	1.5%
Retail trade 	8.0%
Logistics (Transportation and warehousing) 	1.8%
Wholesale trade 	1.5%
Other (please specify) 	8.9%

8. How many employees work for your company or organization at all of its locations?

	Response Percent
Fewer than 10 	30.2%
10-49 	23.7%
50-199 	20.3%
200-499 	13.5%
500 + 	11.4%
Don't know 	0.9%

**9. What is the primary market/service area of your company or organization?
Please check all that apply.**

	Response Percent
City of Mandan 	28.0%
Bismarck-Mandan Metro Area 	43.7%
North Dakota 	44.3%
United States 	15.4%
North America (U.S., Canada and Mexico) 	5.8%
Global 	4.0%
Don't know 	2.2%

10. Please rate the following statements according to the degree to which you agree.

	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Don't Know
My business will grow in Mandan	17.6% (48)	37.7% (103)	30.8% (84)	4.4% (12)	4.4% (12)	5.1% (14)
My business will remain in Mandan in the long-term	36.1% (97)	31.6% (85)	20.1% (54)	3.3% (9)	3.7% (10)	5.2% (14)
My business receives the support it needs to grow	9.7% (26)	35.2% (94)	33.0% (88)	10.9% (29)	5.6% (15)	5.6% (15)
I have no trouble finding quality employees for my business	4.1% (11)	33.6% (91)	30.6% (83)	18.1% (49)	7.7% (21)	5.9% (16)
Labor costs are not too high	7.4% (20)	37.6% (102)	35.8% (97)	10.3% (28)	3.0% (8)	5.9% (16)
The cost of utilities are not too high	5.9% (16)	29.3% (80)	31.1% (85)	21.6% (59)	6.6% (18)	5.5% (15)
The cost of commercial/industrial space is not too high	3.3% (9)	30.4% (83)	34.4% (94)	15.8% (43)	5.1% (14)	11.0% (30)

11. Please rate the following components of Mandan's small business and entrepreneurship climate, with 1 being Very Poor and 5 being Very Good. If you are unsure of your answer, please select "Don't Know."

	Very Poor 1	2	3	4	Very Good 5	Don't Know
Small business start-up and development assistance	8.4% (23)	10.2% (28)	21.5% (59)	13.8% (38)	6.2% (17)	40.0% (110)
Availability of capital	8.1% (22)	7.7% (21)	21.3% (58)	18.0% (49)	6.3% (17)	38.6% (105)
Networking opportunities with other entrepreneurs	7.3% (20)	10.6% (29)	24.9% (68)	18.7% (51)	10.6% (29)	27.8% (76)
Business incubation or low-cost business space	8.5% (23)	11.0% (30)	23.2% (63)	12.9% (35)	6.3% (17)	38.2% (104)

Please indicate if the following items are barriers to, or potential advantages for, the existing and future ability of the community to be successful.

	Significant Problem	Minor Problem	Little to No Concern	Minor Advantage	Significant Advantage	No Opinion
Tax climate	55.3% (387)	23.3% (163)	9.9% (69)	2.6% (18)	2.4% (17)	6.6% (46)
Quality of K-12 education	5.0% (34)	16.0% (110)	24.8% (170)	21.6% (148)	28.7% (197)	3.9% (27)
Higher education opportunities	13.4% (92)	25.7% (177)	25.4% (175)	16.0% (110)	14.2% (98)	5.2% (36)
Retention of college graduates and young professionals	44.8% (313)	30.8% (215)	9.7% (68)	6.0% (42)	4.9% (34)	3.9% (27)
Ability to attract young professionals	48.8% (341)	32.0% (224)	7.2% (50)	4.7% (33)	5.2% (36)	2.1% (15)
Cost of living	23.9% (168)	33.9% (239)	18.8% (132)	15.1% (106)	7.5% (53)	0.9% (6)
Cost of doing business	23.2% (159)	28.1% (193)	21.3% (146)	11.5% (79)	4.4% (30)	11.5% (79)
Local elected leadership	18.1% (125)	21.1% (146)	31.4% (217)	13.6% (94)	7.4% (51)	8.4% (58)
State elected leadership	11.2% (78)	19.4% (135)	34.4% (240)	17.2% (120)	10.8% (75)	7.0% (49)
Infrastructure	18.1% (125)	31.8% (219)	25.0% (172)	13.8% (95)	4.8% (33)	6.5% (45)
Public Safety	3.8% (26)	13.4% (93)	33.5% (232)	20.5% (142)	26.0% (180)	2.7% (19)

12. Please rate the following elements of Mandan’s infrastructure, with 1 being Very Poor and 5 being Very Good. If you are unsure of your answer, please select “Don’t Know.”

	Very Poor 1	2	3	4	Very Good 5	Don't Know
Road and highway capacity serving existing developed areas	5.9% (42)	15.4% (109)	33.0% (233)	31.9% (225)	10.2% (72)	3.5% (25)
Road and highway capacity serving undeveloped areas	5.4% (38)	15.4% (108)	37.9% (266)	21.0% (147)	4.4% (31)	15.8% (111)
Water and sewer capacity to support growth	1.9% (13)	12.0% (84)	26.9% (188)	22.9% (160)	8.3% (58)	28.1% (197)
High-speed telecommunications	2.7% (19)	7.4% (52)	28.1% (197)	33.8% (237)	16.8% (118)	11.3% (79)
Class A office space	8.8% (62)	18.8% (132)	26.5% (186)	11.7% (82)	2.1% (15)	32.1% (226)
Industrial sites and buildings	9.7% (68)	19.9% (139)	29.2% (204)	16.0% (112)	3.7% (26)	21.5% (150)

13. If you are a business owner or are involved in management/staffing decisions within your organization, please rate to what level you agree with the following statement.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	Don't Know
I am aware of the region's workforce development resources that can help my business find or train workers.	1.8% (10)	20.3% (112)	20.3% (112)	11.4% (63)	5.1% (28)	41.0% (226)

Selected additional comments (Note: comments were randomly selected and may not be representative of overall respondent attitudes):

- My biggest concern is my taxes in Mandan. Most of our business is moving to Bismarck due to property taxes. We are also considering the move for our home to Bismarck.
- We are over-taxing ourselves in the City of Mandan. My \$220,000 valued home pays \$ 900+ more in property taxes than if this same valued home were located in Bismarck city limits.

14. Please comment on local workforce training resources.

Selected additional comments:

- I'm familiar with the workforce training on the office side, not sure about the manual labor side if there are any training resources available.
- Seem to be quite adequate. The resources are there if people truly want to use them and benefit. In comparison to the resources of a major city, they are much more individualized.
- Lots available but there are no decent paying jobs so the training in my opinion makes little difference.
- What resources--I've got three of my kids living in the area two of which are looking for work. What workforce development???
- Fine for blue collar types of employment, substandard for the professions.

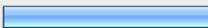
15. What do you feel is the GREATEST STRENGTH of the local workforce?

Response Category	Count
Work Ethic	115
Honesty/Loyalty/Integrity	27
Dedication/Dependability/Reliability	25
Education/Skills	12
Dedication to Community	12
Inexpensive	8
Number of available workers	7
Proximity	3

What do you think is the **GREATEST WEAKNESS** of the workforce?

Response Category	Count
Low wages	31
Lack of education/skills	26
Work ethic/Attitude	19
Limited opportunities	18
Lack of young talent	16
Not forward thinking	15
Lack of commitment/Retention	14
Not enough workers	13
Not enough work	12
Over educated	10
Taxes	9
Age	9
Lack of professionals	2

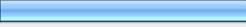
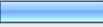
16. Do you have a child or children who are currently students in Mandan public schools or an area college?

	Response Percent
Yes 	36.2%
No 	63.8%

17. Where do you (or your child) attend school?

Response Category	Count
Mandan High School	84
Lewis and Clark	38
Mandan Middle School	36
Fort Lincoln Elementary	22
Great Plains 6th Grade Academy	21
Bismarck State College	19
Roosevelt Elementary	16
Christ the King	11
University of Mary	10
Mandan Public Schools	8
Custer Elementary	7
University of North Dakota	5
St. Josephs	5
Mary Stark	5
University of Nebraska-Lincoln	3
Rasmussen College	2
Minot State at Bismarck State	1

18. How would you rate the quality of the education that you (or your children) are receiving?

	Response Percent
Very Good 	34.2%
Good 	43.7%
Average 	18.3%
Poor 	3.2%
Very Poor 	0.7%

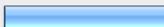
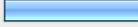
Selected additional comments:

- I'm pleased with the classroom sizes at Mandan and University of Mary. I believe for the most part the teachers are interested in teaching and wanting their students to learn the subject matter. They are changing the ways they are delivering subject matter - Power Points, Promethean white boards etc.
- Some teachers don't really connect with their students or they just teach because it's their job and don't care if the kids comprehend the lesson.
- I have a few concerns but am overall happy with the education my children are receiving.

19. What do you think needs to be done to improve your school or school district?

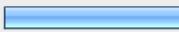
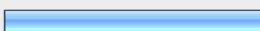
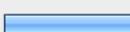
Response Category	Count
Raise salaries	26
Better teachers	27
Increased funding	15
Improve aging infrastructure	19
More advanced course options	13
Increased parental involvement	10
Less focus on sports, more focus on academics	10
Before/after school programs	10
Greater accountability/assessment	9
More vocational/technical course offerings	9
Build a new school	9
Lower taxes	8
Technological focus	8
Smaller classes	7
Better planning	7
Better leadership	7
Decrease dropout rate	7
Transportation	4
Innovative teaching methods	4
Better nutrition and food selection	3

20. Do you feel sufficient programs and amenities are available for young people and young adults in Mandan?

	Response Percent
Yes, there are many options for young people here 	28.5%
No, but amenities are short drive away 	47.5%
No, the region does not offer desired amenities 	23.9%

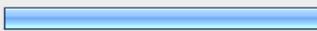
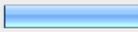
Additional comments are consistent with those included in the *Community Assessment*.

21. Do you feel there will be job opportunities available to you (or your child) locally when you graduate?

	Response Percent
Yes 	31.3%
No 	45.4%
Don't know 	23.2%

Additional comments are consistent with those included in the *Community Assessment*.

22. Do you see yourself (or your child) remaining in the Mandan area for the long term?

	Response Percent
Yes 	56.3%
No, I will go elsewhere in North Dakota 	10.2%
No, I will leave North Dakota 	9.5%
Don't Know 	23.9%

If you answered “No” or “Don’t Know,” why do you think you will leave?

Response Category	Count
Lack of opportunities/jobs in field of interest	33
Children will leave	26
To seek better/higher paying jobs	21
High taxes	15
Cost of living	6
Weather	7
Lack of amenities	3

23. From your perspective, how is the local economy performing? Rank from Excellent to Poor.

	Excellent	Good	Average	Below Average	Poor	Don't Know
Overall strength of the economy	1.6% (12)	33.1% (242)	39.3% (287)	15.0% (110)	9.3% (68)	1.6% (12)
Availability of quality local jobs	1.2% (9)	15.0% (109)	28.7% (209)	31.5% (229)	20.6% (150)	2.9% (21)
Opportunities to earn good wages to meet daily needs	0.6% (4)	11.7% (85)	30.2% (219)	33.6% (244)	21.9% (159)	2.1% (15)
Opportunities to work close to where you live	12.1% (88)	31.9% (233)	31.1% (227)	12.6% (92)	10.5% (77)	1.8% (13)
Opportunities for advancement	1.4% (10)	16.4% (120)	35.5% (259)	25.2% (184)	15.6% (114)	5.9% (43)

24. Please rank the top ten (10) challenges Mandan faces in attracting and/or retaining residents with one (1) being the most important challenge. You may only vote once for each challenge.

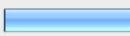
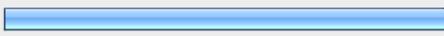
	1	2	3	4	5	6	7	8	9	10
Quality development and planning	9.7% (56)	10.9% (63)	13.6% (79)	12.1% (70)	15.2% (88)	11.0% (64)	8.1% (47)	9.8% (57)	6.4% (37)	3.3% (19)
Transportation and infrastructure	1.7% (10)	4.1% (24)	7.6% (44)	9.8% (57)	13.6% (79)	13.8% (80)	14.0% (81)	15.5% (90)	10.7% (62)	9.0% (52)
Local government collaboration and cooperation	7.0% (41)	7.4% (43)	8.8% (51)	12.5% (73)	10.5% (61)	12.7% (74)	13.1% (76)	11.0% (64)	10.3% (60)	6.7% (39)
More retail stores	30.6% (185)	20.2% (122)	11.4% (69)	8.3% (50)	7.9% (48)	6.1% (37)	4.5% (27)	4.5% (27)	3.1% (19)	3.5% (21)
More entertainment amenities	2.6% (15)	12.7% (73)	11.1% (64)	13.4% (77)	11.3% (65)	9.2% (53)	10.9% (63)	9.0% (52)	11.8% (68)	8.0% (46)
More recreation amenities	1.5% (9)	4.0% (23)	8.8% (51)	11.5% (67)	9.8% (57)	11.3% (66)	13.4% (78)	14.3% (83)	15.1% (88)	10.3% (60)
A more vital Downtown	11.8% (69)	15.7% (92)	14.8% (87)	15.0% (88)	9.7% (57)	10.4% (61)	6.6% (39)	6.5% (38)	5.5% (32)	4.1% (24)
Creating more quality jobs	25.6% (158)	16.2% (100)	15.1% (93)	9.3% (57)	10.2% (63)	7.5% (46)	5.7% (35)	5.7% (35)	3.1% (19)	1.6% (10)
K-12 capacity, financing, and quality	6.0% (37)	9.6% (59)	8.6% (53)	7.8% (48)	9.3% (57)	10.8% (66)	12.1% (74)	11.6% (71)	14.4% (88)	9.8% (60)
More diverse housing stock (i.e., apartments, more choices of single-family homes)	3.7% (23)	4.7% (29)	5.2% (32)	5.7% (35)	6.9% (43)	8.9% (55)	10.2% (63)	12.0% (74)	14.7% (91)	28.1% (174)
Other	32.5% (40)	3.3% (4)	4.1% (5)	4.1% (5)	3.3% (4)	0.8% (1)	4.1% (5)	1.6% (2)	8.9% (11)	37.4% (46)

Consistent with the *Community Assessment*, many people who answered “other” indicated high taxes, and the lack of high paying jobs were key challenges faced by Mandan in attracting/retaining residents.

25. The ability for local workers and families to find quality employment and build personal wealth is very important. Please rate the following statements. Do you feel that the City of Mandan provides:

	Excellent	Good	Average	Below Average	Poor	Don't Know
Access to jobs that provide a living wage	0.7% (5)	12.5% (84)	35.5% (239)	34.6% (233)	14.8% (100)	1.9% (13)
Access to jobs that provide health insurance benefits	0.4% (3)	10.7% (72)	35.4% (238)	30.9% (208)	15.2% (102)	7.4% (50)
Affordable housing options	2.7% (18)	20.8% (139)	47.6% (318)	16.3% (109)	9.6% (64)	3.0% (20)
Access to affordable education/training programs	5.5% (37)	24.4% (164)	39.1% (263)	18.3% (123)	6.4% (43)	6.3% (42)
Access to affordable child care	1.7% (11)	20.4% (135)	37.6% (249)	11.9% (79)	6.5% (43)	22.0% (146)
Access to affordable, reliable public transportation options	3.4% (23)	21.8% (146)	33.9% (227)	19.1% (128)	13.1% (88)	8.7% (58)

26. Are you a “young professional” (e.g. someone between the ages of 22 and 35 working in a professional occupation)?

	Response Percent
Yes 	22.3%
No 	77.7%

27. Please respond to the following statement: “Mandan is an attractive and desirable place to live.”

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	No opinion
“Mandan is an attractive and desirable place to live.”	5.6% (9)	28.4% (46)	29.0% (47)	30.2% (49)	6.8% (11)	0.0% (0)

Additional comments are consistent with those included in the *Community Assessment*.

28. What does the City of Mandan need to do to attract and retain young professionals?

Response Category	Count
Employment opportunities	29
More retail/restaurants/businesses	29
Higher wages	23
Professional job opportunities	20
Lower taxes	18
Entertainment/recreational opportunities	19
Better housing	11
Opportunities for young people	10
Better downtown	9
Better schools	7

29. Please select and answer below based on the following statement:

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	No opinion
"Our community has a commitment to quality, public K-12 education."	20.4% (132)	43.7% (282)	18.9% (122)	9.1% (59)	2.5% (16)	5.4% (35)

Additional survey respondents highlighted poor school board leadership as a concern in greater numbers than in the *Assessment*.

30. Please rate from 1 to 5 (with 5 being most important) the areas that Mandan Public Schools should focus on.

	1	2	3	4	5
Reducing the drop out rate	11.0% (64)	15.1% (88)	24.2% (141)	22.0% (128)	28.2% (164)
Providing leadership, professional, and technical skills training	11.1% (68)	11.5% (70)	19.5% (119)	30.4% (186)	28.3% (173)
Providing career guidance and hands-on work experiences	7.5% (45)	14.5% (87)	23.3% (140)	30.3% (182)	24.8% (149)
Providing alternative schools (or "schools inside schools") focused on training for a local industry	9.6% (55)	16.3% (93)	32.6% (186)	25.7% (147)	16.6% (95)
Providing opportunities for advanced academic education (i.e., dual-enrollment with two-year colleges)	9.2% (54)	13.3% (78)	26.8% (157)	27.2% (159)	24.3% (142)
Providing quality after-school programming	9.3% (52)	18.1% (101)	27.5% (153)	24.4% (136)	21.0% (117)
Providing a safe environment	13.2% (76)	10.1% (58)	14.8% (85)	19.6% (113)	42.5% (245)
Obtaining appropriate funding for schools	12.1% (70)	12.4% (72)	17.3% (100)	20.9% (121)	37.5% (217)
Other	25.7% (19)	9.5% (7)	13.5% (10)	8.1% (6)	43.2% (32)

Additional survey respondents mentioned individualized student services as a possible focus area in greater numbers than in the *Assessment*.

31. On a scale of 1 to 5 with 5 being best, please rate the quality of the following regional higher educational institutions.

	Poor 1	2	3	4	Excellent 5	Don't Know
Bismarck State College	1.4% (9)	3.3% (22)	16.1% (106)	39.0% (256)	26.6% (175)	13.5% (89)
MedCenter One College of Nursing	0.6% (4)	1.2% (8)	9.5% (62)	25.1% (163)	19.1% (124)	44.5% (289)
Rasmussen Business College	6.0% (39)	10.6% (69)	14.6% (95)	9.2% (60)	2.8% (18)	56.9% (371)
United Tribes Technical College	8.0% (52)	12.4% (81)	15.2% (99)	7.7% (50)	3.4% (22)	53.4% (349)
University of Mary	1.7% (11)	3.8% (25)	8.4% (55)	26.1% (171)	44.6% (292)	15.3% (100)

32. Please list any programs not currently offered in the region that you feel should be added to one or more of the above college's curricula.

Additional survey respondents stressed the need for a four-year degree in the region.

33. Please rate to what level you agree with the following statements:

	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Don't Know
New members of the community are welcomed	8.3% (54)	39.6% (259)	27.2% (178)	13.9% (91)	3.1% (20)	8.0% (52)
Young adults are actively engaged in leadership	1.5% (10)	16.7% (109)	29.8% (195)	33.0% (216)	9.2% (60)	9.8% (64)
There are opportunities to volunteer your time for worthy causes	18.7% (122)	52.8% (344)	15.3% (100)	6.7% (44)	1.1% (7)	5.4% (35)
Your opinions are valued by government	3.0% (19)	20.1% (127)	29.6% (187)	22.0% (139)	18.2% (115)	7.1% (45)

Additional survey respondents emphasized a lack of willingness on the part of elected officials to gather community input when making decisions.

34. Please rank:

	Excellent	Good	Average	Below Average	Poor	Don't Know
Likelihood you will continue to live in the community	30.4% (197)	29.0% (188)	17.6% (114)	10.2% (66)	7.9% (51)	4.9% (32)
Likelihood you will raise children in the community	28.6% (172)	22.9% (138)	16.8% (101)	6.3% (38)	13.1% (79)	12.3% (74)
Likelihood your children (once grown) will choose to live in the community	5.2% (33)	12.4% (79)	18.2% (116)	21.2% (135)	28.6% (182)	14.3% (91)
Likelihood you will retire in the community	19.3% (124)	20.4% (131)	18.2% (117)	13.2% (85)	20.2% (130)	8.7% (56)

35. If you will not continue to live in the community, and/or you feel your children will not choose to live in the community, why do you feel this way?

Additional comments are consistent with those included in the *Community Assessment*.

36. Please rate the following statements from Excellent to Poor.

	Excellent	Good	Average	Below Average	Poor	Don't Know
Quality of Mandan's public sector leadership	3.0% (19)	26.6% (171)	36.0% (232)	13.0% (84)	10.1% (65)	11.3% (73)
Quality of Morton County's public sector leadership	0.9% (6)	16.0% (103)	41.6% (267)	17.4% (112)	9.7% (62)	14.3% (92)
Quality of Mandan's private sector leadership	2.3% (15)	22.3% (143)	42.0% (269)	10.5% (67)	4.5% (29)	18.3% (117)
Willingness of City, County, and school leaders to work together	4.2% (27)	19.3% (124)	26.6% (171)	20.7% (133)	12.9% (83)	16.2% (104)
Willingness of City, County, and school leaders to work with private sector leadership	3.0% (19)	18.5% (118)	28.2% (180)	18.5% (118)	9.7% (62)	22.2% (142)

Additional comments are consistent with those included in the *Community Assessment*.

- 37. If you could make one recommendation for strengthening the effectiveness of your community's leadership (within the public or private sector), what would it be?**

Additional survey respondents mentioned more fiscal responsibility and less wasteful spending of residents' tax dollars.

38. Quality of life in Mandan

	Excellent	Good	Average	Below average	Poor	Don't Know
Availability of health care	18.1% (116)	35.3% (226)	27.9% (179)	11.1% (71)	5.0% (32)	2.7% (17)
Quality of health care	21.9% (140)	40.3% (258)	24.5% (157)	6.7% (43)	2.7% (17)	3.9% (25)
Availability of child care	4.2% (27)	25.5% (163)	28.8% (184)	7.3% (47)	3.3% (21)	30.9% (198)
Quality of child care	6.3% (40)	27.8% (177)	27.6% (176)	5.2% (33)	1.1% (7)	32.0% (204)
Sense of personal and property safety	21.2% (136)	49.1% (315)	20.7% (133)	4.7% (30)	2.8% (18)	1.4% (9)
Affordability of overall cost of living	3.4% (22)	30.2% (193)	37.4% (239)	17.7% (113)	10.6% (68)	0.6% (4)
Availability of for-sale housing	6.0% (38)	33.5% (214)	36.8% (235)	6.9% (44)	3.3% (21)	13.5% (86)
Availability of rental housing	1.6% (10)	12.4% (79)	31.3% (199)	17.3% (110)	4.9% (31)	32.5% (207)
Affordability of all housing	1.7% (11)	19.9% (126)	44.1% (279)	14.4% (91)	10.4% (66)	9.5% (60)
Quality of air, water, and the environment	25.9% (166)	44.4% (284)	22.5% (144)	4.4% (28)	2.2% (14)	0.6% (4)
Availability/quality of cultural and arts facilities & programs	3.6% (23)	16.1% (103)	29.8% (190)	29.5% (188)	15.7% (100)	5.3% (34)
Availability/quality of recreational opportunities	10.0% (63)	27.2% (172)	33.0% (209)	20.2% (128)	8.2% (52)	1.4% (9)
Comprehensiveness and connectivity of sidewalk network	6.6% (42)	29.2% (185)	31.7% (201)	14.7% (93)	7.4% (47)	10.4% (66)
Availability/quality of shopping and dining opportunities	1.4% (9)	4.9% (31)	10.6% (68)	30.7% (196)	51.6% (330)	0.8% (5)
Local levels of civic engagement (voting, community engagement, etc.)	1.7% (11)	16.9% (108)	45.9% (293)	19.6% (125)	8.6% (55)	7.2% (46)

Additional comments are consistent with those included in the *Community Assessment*.

39. Please share with us a phrase, quote, or slogan that might be appropriate for the future of Mandan.

- Come celebrate our future with Mandan.
- Mandan: Where We All Are Neighbors
- Mandan: We've Got What it Takes!

40. Please share your vision for the future of Mandan.

- Develop area west of Mandan south of I-94. Businesses and individuals in that area would be a much stronger part of Mandan than those in East Mandan. Downtown needs to focus on getting boutique and specialty type shops that will draw Bismarck people across the river. Restaurants would come to Mandan with the increase local traffic that would follow developing the area west of Mandan south of I-94.
- Small niche stores, small restaurants and cafes, decent affordable health care, affordable housing, availability of loans for affordable housing including mobile/manufactured homes.
- I believe Mandan has an opportunity to become more of a destination city by capitalizing on its current theme - Where the West Begins - and by catering to tourism. Mandan needs to be unique. We need more unique but quality shops, eateries, pubs. We need to celebrate and build on what we have instead of longing for what we don't have. Mandan really is a great community.
- More sales tax revenue with business opportunities, lower property taxes. Growing on the west side of town to catch some Business headed to Bismarck. Mandan needs to stop being a gateway to somewhere else, be it Bismarck, Prairie Nights, Medora. Show them a reason to stay here... give a reason to stay.
- Continue the re-vitalization of downtown. Wonderful things have been done...start a "Buy Mandan" campaign...with a logo and a few incentives. Buy a 1/4 page in the Tribune to announce weekly events and accomplishments.

41. In your opinion, what is Mandan’s greatest strength?

Response Category	Count
Citizens	121
Small town atmosphere	77
Community	56
Location	50
Safety	25
Family friendliness	23
History/culture	23
Schools/education	16

42. What do you think is Mandan’s most important challenge to overcome?

Additional comments are consistent with those included in the *Community Assessment*.

43. Do you have any final comments on Mandan or this strategic process?

- This is a good start to getting a cohesive plan in action. I hope we are able to make Mandan into something to be proud of. I really like the way downtown is starting to look with the new green space and storefront face lifts!
- I'd like to see Mandan do more with Ft. Lincoln State Park and our Native American heritage, also our western heritage including ranching and rodeos.
- Mandan is a great place to raise a family and I feel that they get a great education here. We could use more care on our infrastructure - roads, sidewalks, clean up main street buildings, etc.
- It's great to see that the community is anxious to change the old and outdated image that it has carried for so long.
- Build on what you have. Don't let the Vision exceed the Goal. Listen to the People! They're the ones who know what works and what won't.